





### So Why Is Change So Difficult?

Please submit your responses in your chat window

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#### **Types of Imposed Change**

- Change by announcement
- Change by slogan
- Change by executive decree

These are all doomed to failure



## Engagement!!!

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# Types of employee engagement



- Engaged
- Enrolled
- Disenchante
- d
- Disengaged

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harnessing the employee's <u>energy,</u> <u>ingenuity</u> and <u>allegiance</u> to their work.

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Success with change ...
is less like engineering a project,
and more like navigating a journey

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#### The Power of 4 Ts

- Think-friendly Leadership
- Talk-friendly Communication
- Trust-friendly Relationships
- Team-friendly Collaboration

#### **Think-friendly Leadership**

- Think-friendly questions stimulate exploration
- Think-friendly questions lead to valuable insights
- Think-friendly questions help us gain control
- Think-friendly questions stir people to open up



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#### Talk-friendly Leadership

- Relinquish Power
- Defer Judgment
- Listen with Empathy
- Inquire to Discover
- Advocate with Respect
- Pool the Meaning



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#### **Trust-friendly Leadership**

- Clear the Fog
- Drop the Pretense
- Level the Field
- Coach with Clarity
- Connect the Dots



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Team-fri				
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- It's a real "team"
- Has compelling purpose
- Reinforcing framework
- Nurturing context
- · Access to skillful coaching



To be persuasive you must be believable

To be believable, you must be credible

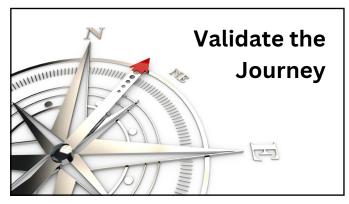
To be credible, you must be truthful.

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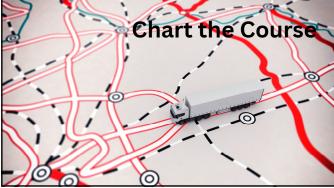
"Faced with the choice between changing one's mind and proving that there is no need to do so, almost everyone gets busy on the proof"

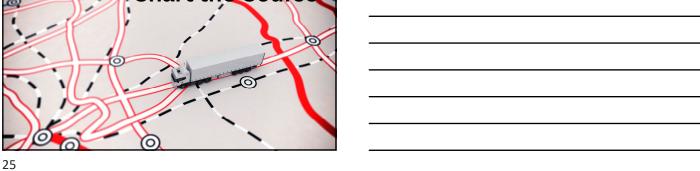
John Kenneth Galbraith





















"Great leaders conceive and articulate goals that lift people out of their petty preoccupations and unite them in persuit of objectives worthy of their best efforts."

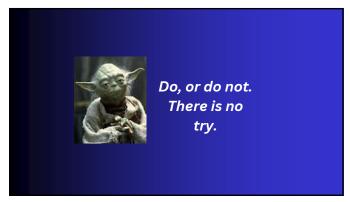
-John Gardner

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Change is really a big deal. Work hard to accommodate people's feelings - their heads, hearts and hopes - and your change efforts will be successful.

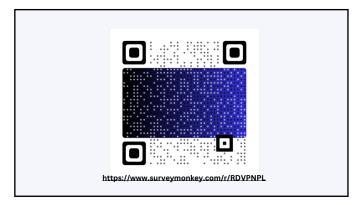
Rodger Duncan

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Thank you very much!	